#### **Curriculum Vitae**

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Department of Obstetrics and Gynecology

Maternal-Fetal Medicine

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### **Education**

08/93-05/97	BA	Psychology/Policy Studies	Rice University
	summa cum laude		
08/98-06/02	MD	Medicine	Harvard Medical School
09/07-06/09	MAS	Clinical Research	University of California,
			San Francisco

# **Postdoctoral Training**

06/02-06/03	Intern	Obstetrics & Gynecology	BWH/MGH Integrated
			Residency Program
07/03-06/06	Resident	Obstetrics & Gynecology	BWH/MGH Integrated
			Residency Program
07/06-06/09	Fellow	Maternal-Fetal Medicine	University of California,
			San Francisco

# **Faculty Academic Appointments**

09/09-06/11	Instructor	Obstetrics, Gynecology and Reproductive Biology	Harvard Medical School
06/11-09/17	Assistant Professor	Obstetrics, Gynecology and Reproductive Biology	Harvard Medical School
09/17-07/22	Associate Professor	Obstetrics, Gynecology and Reproductive Biology and Population Medicine	Harvard Medical School
08/22-	Professor	Obstetrics and Gynecology	University of South Florida Morsani College of Medicine

# **Appointments at Hospitals/Affiliated Institutions**

07/06-06/09	Clinical Instructor	Obstetrics & Gynecology	San Francisco General
			Hospital
07/06-06/09	Clinical Instructor	Obstetrics & Gynecology	Moffitt-Long Hospital

10/06-06/09	Staff Physician	Obstetrics & Gynecology	St. Luke's Hospital, San
			Francisco
09/09-07/22	Assistant in Obstetrics	Obstetrics & Gynecology	Massachusetts General
	and Gynecology		Hospital

# Current

08/22- Staff Physician Obstetrics & Gynecology Tampa General Hospital

# **Major Administrative Leadership Positions**

Local		
2005-2006	Administrative Chief Resident, Integrated	Brigham & Women's Hospital/
	Residency Program in Obstetrics and	Massachusetts General Hospital
	Gynecology	
2012-2022	Director of Obstetric Services,	Massachusetts General Hospital
	Multidisciplinary Fetal Care Group	
2013-2015,	Associate Program Director, Maternal-	Massachusetts General Hospital
2021-2022	Fetal Medicine Fellowship	
2015-2021	Program Director, Maternal-Fetal	Massachusetts General Hospital
	Medicine Fellowship	
2016-2022	Director of Obstetric Research	Massachusetts General Hospital
2018-2022	Division Chief, Maternal-Fetal Medicine	Massachusetts General Hospital
2018-2022	Director, Deborah Kelly Center for	Massachusetts General Hospital
	Clinical Research in Obstetrics and	
	Gynecology	
2022-	Vice Chair of Clinical Operations	University of South Florida Morsani
		College of Medicine
		Department of Obstetrics and Gynecology

# **Committee Service**

Local		
2004-2006	Education Committee	Brigham & Women's Hospital
2004-2006	Partners Education Committee	Brigham & Women's Hospital/
		Massachusetts General Hospital
2005-2006	Residency Governance Committee,	Brigham & Women's Hospital/
	Integrated Residency Program in	Massachusetts General Hospital
	Obstetrics and Gynecology	
2008-2009	Ultrasound Protocol Committee, Prenatal	University of California, San Francisco
	Diagnosis Center	
2010-2017	Institutional Review Board	Massachusetts General Hospital
2012-2022	Program Evaluation Committee,	Brigham & Women's Hospital/
	Integrated Residency Program in	Massachusetts General Hospital
	Obstetrics and Gynecology	
2014-2022	Obstetrics Clinical Competency	Brigham & Women's Hospital/
	Committee	Massachusetts General Hospital
2023-	Core Faculty	USF OBGYN Residency
2023-	Program Evaluation Committee	USF OBGYN Residency

# Regional

2011-2017	Program Services Committee 2013-2016	March of Dimes- Massachusetts Chapter Chair
2011-2015 2012-2013	Grant Review Committee Clinical Advisory Board	March of Dimes- Massachusetts Chapter Isis Parenting
	·	
National 2014	Writing Group on Periviable Birth	Society for Maternal-Fetal Medicine and
2014	Witting Group on Territable Bitti	American College of Obstetricians and Gynecologists Obstetric Care Consensus Group
2016	Accreditation Council for Graduate Medical	American Board of Obstetrics and
	Education/American Board of Obstetrics and Gynecology Working Group for the Maternal-Fetal Medicine Milestones Project	Gynecology
2016	Beyond Ultrasound First: Forum on Quality	American College of Obstetrics and
	and Standardization of Ultrasound in OB/GYN Imaging	Gynecology
2017	SMFM/AIUM Task force on ultrasound	American College of Obstetrics and
	curriculum development and competency assessment for Maternal-Fetal Medicine	Gynecology
	Fellowship	
2018	AIUM Committee to revise the practice	American College of Obstetrics and
	parameter for the performance of fetal echocardiography	Gynecology
2018	Invited participant for Standard setting for	American Board of Obstetrics and
	Maternal-Fetal Medicine Qualifying	Gynecology
	(written) examination	
2018-2021	Education Committee	Society for Maternal-Fetal Medicine
2021-	Oral Board Examiner	American Board of Obstetrics and Gynecology
2021	DIF Fairness Panel	American Board of Obstetrics and
		Gynecology
2022-	Certifying Examination Development	American Board of Obstetrics and
	Committee	Gynecology
<b>Professional</b> S	<u>Societies</u>	
2002-2006	American Medical Association	Member
2002-2022	Massachusetts Medical Society	Member
2002-	American College of Obstetricians &	Member
	Gynecologists 2015-2023	ACOG Committee on Obstetric Practice
	2013-2023	Bulletins- now Clinical Practice Guidelines-
		Obstetrics (Chair effective May 2020)
	2020-2023	ACOG Committee on Clinical Consensus-
2005	Society for Motomal Estal Madisina	Obstetrics (Liaison from ACOG OB-CPG)
2005-	Society for Maternal-Fetal Medicine	Member

2006-2020 2012-2018	2013 2016 2019 2018-2020 2020 2020-2023  Society for Medical Decision Making 2016  Poston Obstatria Society	Abstract Judge, Annual Meeting Oral session judge, Annual Meeting Oral session judge, Annual Meeting Education Committee Oral session judge, Annual Meeting Publications Committee (Liaison from ACOG OB-CPG) Member Abstract reviewer, Annual meeting Member
2012-2018	Boston Obstetric Society American Gynecological and Obstetrical Society	Member
<b>Grant Review</b>	Activities	
2011 2014	Massachusetts March of Dimes Deborah Kelly Center	Program services grant reviewer Massachusetts General Hospital Grant reviewer
2015	Scholars Program	Massachusetts General Hospital Grant reviewer
2018	Patient Centered Outcomes Research Institute (PCORI) Pragmatic Clinical Trials Review Panel	Scientist reviewer
2018	Patient Centered Outcomes Research Institute (PCORI) Medication Assisted Treatment Review Panel	Scientist reviewer
2020, 2022	NIH Study Section: Clinical Management of Patients in Community Based Settings	Ad Hoc Reviewer
2020	NIH Study Section: Infectious Diseases, Reproductive Health, Asthma, and Pulmonary Conditions Study Section	Ad Hoc Reviewer
2021	Patient Centered Outcomes Research Institute (PCORI) Improving Healthcare Systems Review Panel	Scientist reviewer
2022	NIH RFA-NR-22-002: Advancing Integrated Models (AIM) of Care to Improve Maternal Health Outcomes among Women Who Experience Persistent Disparities	Reviewer
2022	Patient Centered Outcomes Research Institute (PCORI) Maternal Outcomes Review Panel	Scientist reviewer
2023	NIH Panel PAR-22-233 Time Sensitive Opportunities for Health Research	Reviewer
2023	NIH panel focused on Advancing Integrated Models (AIM) of Care to Improve Maternal Health Outcomes among Women Who Experience Persistent Disparities	Invited Reviewer (Scheduled for July 2023)

2023 PCORI Partnering Research and

Invited Reviewer (Scheduled for July 2023) Community Organizations for Novel Health

Equity Research: Addressing Health

Systems Factors and Social Determinants of

Maternal Health Panel

### **Editorial Activities**

#### Ad hoc Reviewer

Obstetrics and Gynecology

New England Journal of Medicine

American Journal of Obstetrics and Gynecology

British Journal of Obstetrics and Gynecology

Menopause

**Health Affairs** 

Journal of Perinatology

Journal of Maternal, Fetal, Neonatal Medicine

American Journal of Perinatology

Journal of Ultrasound in Medicine

**BMC Pediatrics** 

**BMC** Health Services Research

BMC Pregnancy and Childbirth

Journal of Women's Health

### **Honors and Prizes**

1995-1997	Psi Chi	The International Honor Society in Psychology
1997	Phi Beta Kappa	
2002	Best poster presentation	New England Perinatal Society
2003	Outstanding Teacher of	Harvard Medical School
	Obstetrics & Gynecology	
2004	Best PGY2 Teaching Resident	Brigham and Women's Hospital/Massachusetts
	of the Year	General Hospital (BWH/MGH) Integrated Residency
		Program In Obstetrics and Gynecology
2006	Humanism Award	Brigham and Women's Hospital/Massachusetts
		General Hospital (BWH/MGH) Integrated Residency
		Program In Obstetrics and Gynecology
2006	Partners in Excellence Award	Brigham & Women's Hospital
2007	Best Clinical Fellow Teaching Award	University of California, San Francisco Residency
		Program
2007	Frank Lynch Memorial Essay	Pacific Coast Obstetrics and Gynecology Society
2008	Best Clinical Fellow Teaching Award	University of California, San Francisco
		Medical School
2008	Ted Adams Scholarship Award	Pacific Coast Obstetrics and Gynecology Society
2009	Best Clinical Fellow Teaching Award	University of California, San Francisco
		Residency Program
2012	Outstanding Teacher of Obstetrics	BWH/MGH Integrated Residency Program in
		Obstetrics and Gynecology
2013	Leadership Academy	Society for Maternal-Fetal Medicine

2013	Outstanding Resident Mentor	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2013	Outstanding Teacher of Obstetrics	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2014	Nominee, Charles McCabe Faculty Prize for Excellence in Teaching	Harvard Medical School
2015	Council on Resident Education in Obstetrics and Gynecology National Faculty Award	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2016	Outstanding Resident Mentor	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2018	Excellence in Mentoring Award	Nominee Harvard Medical School
2018	Minehan-Schiff Endowed Scholar	Massachusetts General Hospital
2019	Outstanding Resident Mentor	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2020	Outstanding Teacher of Obstetrics	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology
2021	McGovern Award for Clinical Excellence Nominee	Massachusetts General Hospital
2022	Mentor Award	ACOG District I
2022	Outstanding Teacher of Obstetrics	BWH/MGH Integrated Residency Program in Obstetrics and Gynecology

#### **Report of Funded and Unfunded Projects**

### **Funding Information**

#### Past

03/01/07-03/31/08 Evidence Review of Elective Induction in Labor

290-02-0017 AHRQ / Stanford-UCSF Evidence-based Practice Center

Co-Investigator

This project from AHRQ was contracted out to the Stanford-UCSF Evidence-based Practice Center. The project was designed to answer clinical outcomes questions

with regards to elective induction of labor.

03/01/07-02/28/08 Women's Satisfaction and Attitudes Regarding Their Labor and Delivery

Experience

UCSF Research Evaluation and Allocation Committee

Co- Investigator

This project was designed to collect qualitative data regarding women's experiences of and preferences regarding the process and outcomes of induction of labor and to develop a questionnaire that measures women's satisfaction with their labor and delivery process and birth experience.

07/01/07-6/30/09 Graduate Research Training in Perinatal Biology

NICHD/5T32HD007162-27 Mentored Scholar (\$117,000)

This was an interdisciplinary post-doctoral program at the University of California San Francisco designed to provide comprehensive training in perinatal science as well as mentored career development for pediatricians and obstetricians with MD or MD, PhD degrees that are committed to academic careers with a strong research component.

Deborah Kelly Center for Outcomes Research 05/04/12-05/03/13

Principal Investigator (\$20,000)

This was a prospective examination assessing the patient experience of care and the impact of mode of delivery.

NIH Loan Repayment Program 10/01/11-9/30/13

Principal Investigator (\$41,854)

This was an effectiveness study of a decision aid previously shown to be efficacious in improving prenatal testing decision quality in a diverse population of women. The goal of the study was to collect data regarding the use of the decision aid in real world conditions, and the effect of the availability of the decision aid on knowledge, decision quality, and testing behavior.

Dorothy Rackemann Fellowship 01/01/16-12/31/16

Vincent Memorial Hospital/MGH Department of Obstetrics and Gynecology

Principal Investigator (\$30,000)

Harvard Medical School Fellowship to support junior faculty.

This study will assess the impact of patient and provider factors on decision making

for primary cesarean delivery.

10/17/16-9/30/17 Use of 17-OHP to prevent preterm birth in the HPHC Patient population: Adherence,

Outcomes, and Costs

Harvard Pilgrim Health Care Pilot Funding (PI Galbraith)

This study will assess the adherence to evidence based prescribing of 17-OHP for the prevention of recurrent preterm birth in the Harvard Pilgrim Health Care population, with the goal of defining barriers to optimal use. The data from this pilot study will be used to inform an intervention study to promote adherence across a

range of patient populations.

12/1/2017-Intranasal Oxytocin as a Means to Enhance Mother-infant Bonding in the Early

11/30/2019 Postpartum Period

NIH/NICHD R21 HD090396 (PI Dekel)

Role: Co-Investigator (\$252,750)

This phase II clinical trial will test a novel preventive approach in postpartum mothers within the hours and days following childbirth, i.e., during the important time for bonding. We will examine the role of exogenous oxytocin in decreasing postpartum psychopathology and promoting maternal bonding in mothers at risk for

postpartum depression and maternal bonding impairment.

PROCEED: Effect of a patient-centered decision app on Trial of Labor After 07/01/14-6/30/20

Cesarean Section (TOLAC): An RCT

NIH/NICHD R01 HD078748 (PI Kuppermann)

Site Principal Investigator (\$570,215)

This study will address the gap in knowledge regarding the role of patient preferences in decision making regarding delivery approach after prior cesarean and combine the newly gained information with a validated VBAC risk calculator and state-of-the art mobile health technology to create an innovative decision tool for women who are facing the TOLAC decision. Our study also will generate evidence on the effectiveness of this app in increasing TOLAC rates and improving decision quality.

04/01/2020-03/31/2022 Project Title: Predictive Modeling of Peripartum Depression

1R03HD101724-01 (PI Dekel)

Role: Co-investigator (\$100,000)

This study proposes to use state-of-the-art machine learning methods to improve the accuracy of the prediction of peripartum depression. We will prospectively explore the combined effect of various disease-related factors and make use of the massive health information in patient medical record to optimize prediction.

04/01/2020-03/31/2022 Project Title: Neural Underpinnings of Postpartum Adaptation Following Traumatic

Delivery and Implications for Infant Development

1R21HD100817-01A1 (PI: Dekel) Role: Co-investigator (\$150,000)

This functional neuroimaging study is aimed to reveal the neural basis of maternal bonding impairment in childbirth-related PTSD. We will examine possible neural alterations in mothers PTSD following traumatic delivery and the association of neural alterations with outcomes of bonding and infant development

#### Current

06/01/2019 – 05/31/2023

Project title: Understanding preferences regarding the offer of elective induction of labor to inform development of a decision support tool

NIH/NICHD R21HD098496 (PI Kaimal) Role: Principal Investigator (\$419,301)

The goals of this study are to conduct formative research among pregnant women and prenatal care providers regarding how they would view the offer of elective induction of labor at 39 weeks, to use this information in the creation of a prototype decision tool regarding elective induction, and to conduct a pilot study of feasibility and acceptability of the tool.

07/01/2021-6/30/2023 Project Title: Leveraging Electronic Health Record Data and Machine-Learning for Neonatal Risk Stratification on Labor and Delivery

Research Grant (Clapp)

Risk Management Foundation of the Harvard Affiliated Institutions

Role: Co-Investigator (\$199,807)

The objective of this project is to leverage the power of machine-learning and EHR data within the Mass General Brigham health system to reduce the risk of harm related to fetal distress.

04/01/2022-3/31/2024 Project Title: Epidemiology of prehospital obstetric conditions and out-of-hospital deliveries in the US

R21 (PI: Cash)

Role: Co-Investigator (\$462,001)

This is a national study of prehospital OB conditions and out of hospital deliveries to gain a better understanding of the epidemiology of these encounters, frequency of patient safety events during care, and factors associated with these events.

07/01/2022-6/30/2026 Project Title: Reducing Maternal Health Disparities: Effects of recent health

workforce policies

R01 (PI: Yu)

Role: Co-Investigator (\$115,368)

The goal of this work is to assess the effect of the recent National Health Service Corps (NHSC) expansion on women's health and health care disparities. The overarching goal is to inform policymaking on the geographical distribution of clinicians through empirical analysis of the ongoing federal program whose charge is to reduce health care workforce shortages in underserved areas.

#### **Pending**

04/01/2023-3/31/2028 Project Title: The Impact of Including Pregnancy as a Qualifying Event for

Marketplace Special Enrollment on Child and Maternal Health

R01 (PI: Garabedian) Role: Co-Investigator

This study will describe the Marketplace enrollment by pregnancy people and assess the impact of changing policies regarding pregnancy as a qualifying life event on enrollment and prenatal care as well as maternal and child health outcomes. This application was scored at the 10% ile.

### **Current Unfunded Projects**

Obstetric outcomes in a diverse population of women/ Principal Investig	•
This is an obstetric data repository for perinatal epidemiology research.	
2016- Hospital Level Variation in Postpartum Readmission/Co-Investigator	
Retrospective cohort study using discharge data from the state inpatient the contributions of patient and hospital level factors to obstetric readmit 2017- Impact of health insurance coverage on pregnancy outcomes before and Affordable Care Act/Mentor	issions.
Retrospective cohort study using the PRAMs database to assess the imp	oact of insurance
coverage on pregnancy outcomes.	
2018- Unexpected Term NICU Admission Rate: A Marker of Obstetric Care C	Quality?/Mentor
Retrospective study to investigate this balancing measure in obstetrics	
2018- Maternal versus Neonatal Levels of Care/Mentor	
Retrospective study to evaluate the differences in classification of hospi maternal and neonatal level	tals based on
2018- Obesity rates and maternal mortality/Co-investigator	
Ecological study to assess the impact of maternal obesity on maternal m	nortality trends
2018- Utilization of Electronic Health Record information for defining risk of and mortality/Mentor	maternal morbidity
Utilization of electronic health record data elements to better risk stratif patients/Mentor	y obstetric
2020- Impact of magnesium on labor course and complications/Mentor	
2020- COVID-19 and pregnancy/Co-investigator	

2022-	OASIS risk factors and protective factor/Mentor
2022-	Periviability pregnancy outcomes/Mentor
2022-	Use of quasi-experimental methods to explore changes in obstetric policy regarding late
	preterm steroids and progesterone for prevention of preterm birth

# **Report of Local Teaching and Training**

# **Teaching of Students in Courses**

1999-2000	Physiology	Harvard Medical School
	1 <sup>st</sup> year medical students	Three 2-hour tutorial sessions
2001-2002	Physical Examination & Differential	Massachusetts General Hospital, Harvard
	Diagnosis, Patient-Doctor II	Medical School
	2 <sup>nd</sup> year medical students	Weekly ½ day small group teaching
2007-2009	Lifecycle	University of California, San Francisco
	1 <sup>st</sup> year medical students	One hour lecture yearly
2008	Epidemiologic Methods	University of California, San Francisco
	Postdoctoral Fellows, Masters and	Weekly 1.5 hour session with lecture,
	Certificate Students in Advanced Training	discussion and homework review
	for Clinical Research	
2009-2022	Essentials of the Medical/Surgical	Massachusetts General Hospital
	Complications of Pregnancy	
	3 <sup>rd</sup> year Harvard Medical students	One hour lecture- several times per year

# Formal Teaching of Residents, Clinical Fellows and Research Fellows (post-docs)

2009, 2011	Fetal CNS and Spine	Massachusetts General Hospital
	Radiology Residents	One hour lecture
2010	Pathogenesis and Prediction of Pre-term	Massachusetts General Hospital
	Delivery	
	Maternal-Fetal Medicine Fellows	One hour lecture
2010	Developmental Origins of Health & Disease	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2011	Nonimmune Hydrops	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2011	Pregnancy & Rheumatic Diseases	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2011	Critical Care in Pregnancy	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2012	Antepartum Fetal Assessment by	Massachusetts General Hospital
	Ultrasonography: The Fetal Biophysical	
	Profile	
	Maternal-Fetal Medicine Fellows	One hour lecture
2012	The Role of Doppler Ultrasound in OB	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2012	Hemolytic Disease of the Newborn	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2012	Cardiac Rhythm	Massachusetts General Hospital
	Maternal-Fetal Medicine Fellows	One hour lecture
2012	TB Guidelines/Treatment/Screening/T-Spot	Massachusetts General Hospital

Maternal-Fetal Medicine Fellows One hour lecture	
2013 U/S of Fetal Neural Axis Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	-
2013 Basic Statistics Every MFM Fellow Should Massachusetts Genera	ıl Hospital
Know	
Maternal-Fetal Medicine Fellows One hour lecture	
2013 Critically Ill Patient Review Blood Gases Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	
2013 Ultrasound Evaluation During First Massachusetts Genera	ıl Hospital
Trimester of Pregnancy	
Maternal-Fetal Medicine Fellows One hour lecture	
2013 Placental Respiratory Gas Exchange and Massachusetts Genera	ıl Hospital
Fetal Oxygenation	
Maternal-Fetal Medicine Fellows One hour lecture	
2013 Research Database Development Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	
Intensive Care Considerations for the Massachusetts General	ıl Hospital
Critically Ill Parturient	
Maternal-Fetal Medicine Fellows  One hour lecture	
Tachyarrhythmias & Bradyarrhythmias Massachusetts Genera	d Hospital
Maternal-Fetal Medicine Fellows  One hour lecture	
Assessment and Induction of Fetal Massachusetts General	ıl Hospital
Pulmonary Maturity	
Maternal-Fetal Medicine Fellows  One hour lecture	1.TT % 1
Fetal Lung Development and Sufactant Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows  One hour lecture	1.77
2014 Ultrasound Intro Massachusetts Genera	ii Hospitai
Maternal-Fetal Medicine Fellows One hour lecture  2014 Fetal Heart: Normal Circulation, Normal Massachusetts Genera	d Haanital
,	п поѕрцаг
Structure, Ultrasound Techniques  Maternal-Fetal Medicine Fellows  One hour lecture	
2014 Fetal Review of Dopplers: Techniques and Massachusetts Genera	al Hoenital
Uses Uses	ii 1108pitai
Maternal-Fetal Medicine Fellows One hour lecture	
2015 Principles of Clinical Cytogenetics Massachusetts Genera	l Hospital
Maternal-Fetal Medicine Fellows One hour lecture	n 110spitai
2015 Cancer Treatment in Pregnancy - Board Massachusetts Genera	ıl Hospital
Review	ii 1105pitai
Maternal-Fetal Medicine Fellows One hour lecture	
2015 Hemolytic disease of the fetus and newborn Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	F
2016 Management/Workup of IUGR Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	
2016 Amnio Simulation Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	1
2016 Stillbirth Massachusetts Genera	ıl Hospital
Maternal-Fetal Medicine Fellows One hour lecture	•
2016 Umbilical Cord Gas Evaluation Massachusetts Genera	ıl Hospital

	Maternal-Fetal Medicine Fellows	One hour lecture	
2016	Cervical Pessaries	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2016	Nonimmune Hydrops	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2016	Fetal Heart- Imaging of normal anatomy	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2017	Principles of Clinical Cytogenetics	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2017	Fetal transfusion	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2017	Fetal cardiac anomalies	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2018	Fetal Assessment	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2018	Preeclampsia in the periviable period	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2019	Research Methods	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2019-2022	Monthly Ultrasound/Anomalies Lecture	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture each month	
2021	Fetal Growth Abnormalities	Massachusetts General Hospital	
	MGH/ BWH OBGYN Residents	One hour lecture each month	
2021	Counseling for common ultrasound findings	Massachusetts General Hospital	
	Maternal-Fetal Medicine Fellows	One hour lecture	
2023	Respiratory Diseases in Pregnancy	University of South Florida	
	Maternal-Fetal Medicine Fellows	One hour lecture	

# **Clinical Supervisory and Training Responsibilities**

# Prior appointment - University of California, San Francisco

2006-2009	San Francisco General Hospital Obstetrics	½ day per week
	Clinic Preceptor	
2006-2009	Moffitt-Long Labor and Delivery	3 months in the first year, weekdays
	Supervision of Medical Students and	3-4 calls per month
	Residents on the Inpatient Obstetrics	-
	service	

# **Prior Appointment - Massachusetts General Hospital**

2009-2022	Ultrasound/Prenatal Diagnostic Unit	½ day per week
	Supervision of MFM Fellows	
2009-2022	Antepartum Service	7 weeks per year
	Supervision of MFM Fellows	
2009-2022	Labor and Delivery	2 days per month plus overnight call 2 out
	Supervision of Medical Students and	of 3 months
	Residents	

# **Current Appointment – University of South Florida, Tampa General Hospital**

2022- Ultrasound/Prenatal Diagnostic Unit 1.5 days per week

2022- 2022-	Supervision of MFM Fellows Antepartum Service Supervision of MFM Fellows, Residents Labor and Delivery Supervision of Medical Students and Residents	<ul><li>1-5 days per month</li><li>1-2 days per month plus 1 overnight call per month</li></ul>
Formally Sup	ervised Trainees	
2009		Fetal Medicine Faculty, Kaiser Walnut Creek
2010	Supervised Dr. Janakiraman's fellowship res Katherine O'Malley, MD/ Maternal-Fetal M Supervised Dr. O'Malley's residency research	edicine Faculty, Stanford University
2011	Brett Young, MD/ Maternal-Fetal Medicine Supervised Dr. Young's fellowship research	Faculty, Beth Israel Deaconess Hospital.
2011-2014	Sorapop Kiatpongsan, MD/Faculty, Mentor, Dissertation Committee Member. N	<u>*</u>
2012	Lee Lusted Prize from the Society for Medic Anthony Imudia, MD/ Faculty, Reproductive Co-mentored Dr. Imudia's fellowship researe	e Endocrinology, University of South Florida.
2013	Teresa Sparks, MD/Maternal-Fetal Medicine California, San Francisco. Supervised Dr. Sparks	1 0 1
2013-2015	a national meeting. Michael Honigberg, MD, MPP/Internal Med Hospital	licine Resident, Brigham and Women's
	Supervised medical student research project, submitted.	
2013-2015	Rachel Pilliod, MD/Maternal-Fetal Medicine Health and Sciences University. Co-mentor Manuscript published.	e Fellow (2016-2019), Faculty, 2019-, Oregon for Dr. Pilliod's residency research project.
2013-2016	Mariam Naqvi, MD/Maternal-Fetal Medicine Cedars-Sinai, 2019 Supervised Dr. Naqvi' published.	• · · · · · · · · · · · · · · · · · · ·
2014-2015	1	ine Fellow, Brigham and Women's Hospital. project, presented at a national meeting.
2014-	Lori Berkowitz, MD/OB/GYN Faculty, Mas Faculty mentor for Association of Professors Resident Education in Gynecology and Obst a national meeting. Manuscript published.	<u> </u>
2014-2016	Cassie Bigelow, MD/Maternal-Fetal Medicin Supervised Dr. Bigelow's residency research Manuscript published.	· • • • • • • • • • • • • • • • • • • •
2015-2017	Kartik Venkatesh, MD, PhD/OB/Gyn Reside Supervised Dr. Venkatesh's residency resear	<u> </u>
2016-2019	Mark Clapp, MD, MPH, Maternal-Fetal Med General Hospital Mentor for several projects during fellowship grant applications submitted- five funded, in	dicine Fellow, now faculty, Massachusetts  p. Multiple manuscripts accepted. Seven

2018-	Taylor Freret, MD, OB/Gyn Resident, now MFM Fellow. Mentor for multiple research
	projects during residency and fellowship.
2022-	Peeraya Sawangkum, MD, MFM Fellow. Mentor for periviability research project;
	working with COPH faculty.

## Mentees Current

Current	
2013-	Mariam Naqvi, MD, Maternal-Fetal Medicine Staff, Cedars-Sinai
2013-	Sharon Dekel, PhD, Psychiatry Faculty, Massachusetts General Hospital
2014-	Erik Clinton, MD, OB/Gyn Faculty, Massachusetts General Hospital
2014-	Lori Berkowitz, MD, OB/GYN Faculty, Massachusetts General Hospital
2015-	Kartik Venkatesh, MD, PhD, MFM Faculty, The Ohio State University
2015-	Amy Stagg, MD, OB/Gyn Faculty, Massachusetts General Hospital
2018-	Lauren Hanley, MD, OB/GYN Faculty, Family Health Centers of San Diego
2021-	Raj Reddy, MD, OB/GYN Resident
2022-	Peeraya Sawangkum, MFM Fellow

# **Formal Teaching of Peers**

-	i ormar reacm	ing of Feets	
	No presentation	as below were sponsored by outside entities	
	2008	Cutting the Cord: Management of the Third Stage	Lecture
		Antepartum and Intrapartum Management CME Course	San Francisco
		University of California, San Francisco	
	2008	The Use of Fetal Fibronectin and Cervical Length	Lecture
		Obstetrics and Gynecology Update CME Course,	San Francisco
		University of California, San Francisco	
	2009	Induction of Labor: What do women want?	Lecture
		Antepartum and Intrapartum Management CME Course	San Francisco
		University of California, San Francisco	
	2011-2017	Diagnosis and Management of the Short Cervix	Lecture
		Topics in Contemporary Obstetrics and Gynecology,	Boston
		Massachusetts General Hospital/Harvard Medical	
		School	
	2015, 2016	Would you offer this woman a TOLAC?	Lecture
		Topics in Contemporary Obstetrics and Gynecology,	Boston
		Massachusetts General Hospital/Harvard Medical	
		School	
	2017, 2019,	Preeclampsia: What Obstetricians and Cardiologists	Lecture
	2021	need to know	Boston
		Massachusetts General Hospital/Partners Healthcare	
	2019	First trimester ultrasound and Cell free DNA: More is	Lecture
		Better	Las Vegas, NV
		Society for Maternal Fetal Medicine	
	2021	Access to Reproductive Services:	Lecture
		Implications for Maternal Morbidity and Mortality	San Francisco, CA
		Antepartum and Intrapartum Management CME Course	
		University of California, San Francisco	
	2021	Management of the malpositioned fetus in labor	Lecture
		Antepartum and Intrapartum Management CME Course	San Francisco, CA

University of California, San Francisco

Fetal Heart Rate Monitoring
Antepartum and Intrapartum Management CME Course
University of California, San Francisco

CA

### **Local Invited Presentations**

No presentations below were sponsored by outside entities 2003 Cervical Lymphoma / Resident Teaching Conference Department of Obstetrics and Gynecology, Massachusetts General Hospital 2004 Endometriosis Associated Ovarian Cancer / Resident Grand Rounds Department of Obstetrics and Gynecology, Brigham and Women's Hospital Medical Treatment of Ectopic Pregnancy / Resident Teaching Conference 2005 Department of Obstetrics and Gynecology, Massachusetts General Hospital Progesterone for Prevention of Preterm Birth / Resident Grand Rounds 2005 Department of Obstetrics and Gynecology, Brigham and Women's Hospital Management of Tubo-Ovarian Abscess / Gynecology conference 2006 Department of Obstetrics and Gynecology, Brigham & Women's Hospital 2010 Improving patient-centeredness and patient-provider communication in Obstetrics and Gynecology / Grand Rounds Department of Obstetrics and Gynecology, Massachusetts General Hospital Fetal Surgery for Myelomeningocele: Implications of the MOMs trial for prenatal 2011 counseling/Grand Rounds Pediatric Surgery and Pediatric Anesthesia Conference, Massachusetts General Hospital 2015 Understanding risk, preferences, and obstetric decision making: Optimizing approach to delivery after cesarean / Grand Rounds Department of Obstetrics and Gynecology, Massachusetts General Hospital 2016 Primary cesarean delivery: Much to do, or much ado about nothing?/Grand Rounds

#### Report of Regional, National and International Invited Teaching and Presentations

#### **Invited Presentations and Courses**

# Regional

Regional	
No presentat	ions below were sponsored by outside entities
2010	Progesterone and Antenatal Steroids: Evidence Based Interventions to Reduce Preterm Birth and its Complications
	Massachusetts March of Dimes Healthy Baby Symposium, Waltham, MA
2011	Diagnosis and Management of the short cervix / Grand Rounds
	Department of Obstetrics and Gynecology, North Shore Medical Center, Salem, MA
2012	It Takes a Village: Bridging the Gaps in Perinatal Care / Panel Member
	Isis Parenting Panel, Needham, MA
2013	Diagnosis and Management of Intrauterine Growth Restriction / Grand Rounds
	Department of Obstetrics and Gynecology, North Shore Medical Center, Salem, MA
2016	Update on Zika Virus Infection/Grand rounds
	Department of Obstetrics and Gynecology, North Shore Medical Center, Salem, MA
2016	Trials and Tribulations of Trial of Labor after Cesarean/Grand Rounds

Department of Obstetrics and Gynecology, Massachusetts General Hospital

Department of Obstetrics and Gynecology, North Shore Medical Center, Salem, MA

2017	Optimizing decision making for cesarean delivery/Grand Rounds
	Department of Obstetrics and Gynecology, Tufts Medical Center, Boston, MA
2018	Management of hypertension in pregnancy/Grand Rounds
	Department of Obstetrics and Gynecology, North Shore Medical Center, Salem, MA
2018	Understanding risk, preferences, and decision making: Optimizing the approach to delivery
	after cesarean. Boston Children's Hospital, Boston, MA
	Pediatrics Health Services Research Seminar
2018	Optimizing Evidence-Based, Patient-Centered Care in Obstetrics and Gynecology
	China Program for Health Innovation and Transformation, Harvard Medical School,
	Boston, MA
2019	Understanding Risk: Optimizing the approach to delivery after cesarean.
	Beth Israel/Deaconess Medical Center Newborn Epidemiology and Clinical Research
	Series, Boston, MA
2020	Understanding risk: Optimizing approach to delivery after cesarean
	Tufts Medical Center Department of Obstetrics and Gynecology Grand Rounds, Boston,
	MA
2021	Advancing equitable, risk-appropriate, patient-centered maternity care: Trial of labor after
	cesarean and Elective induction of labor
	Brigham and Women's Hospital Department of Obstetrics and Gynecology Grand Rounds,
	Boston, MA
2021	Advancing equitable, risk-appropriate, patient-centered care
	Beth Israel/Deaconess Medical Center Department of Obstetrics and Gynecology Grand
	Rounds, Boston, MA
2021	Advancing equitable, risk-appropriate, patient-centered care
	North Shore Medical Center Department of Obstetrics and Gynecology Grand Rounds,
	Salem, MA
2021	Hypertensive disorders of pregnancy: Peripartum management
	Lawrence General Hospital Grand Rounds, Lawrence, MA
<b>N</b> T 40 1	

### **National**

No presentations below were sponsored by outside entities

No presentano	ns below were sponsored by outside entities
2011	Measuring Obstetric Quality: Which Measure? Which Data? From Where?/ Presentation
	Society for Maternal-Fetal Medicine Annual Meeting, Informatics Interest Group.
2013	Understanding Risk: Implications of Health Literacy and Numeracy for Vaccination /
	Presentation
	National Vaccine Advisory Council Meeting, Washington, DC
2015	Optimizing Evidence-Based, Patient-Centered Care in Obstetrics and Gynecology:
	Understanding Risks, Preferences and Decision Making / Presentation
	The George Washington University, Washington, DC
2018, 2019,	Optimizing shared decision making in MFM and Neonatology: Counseling at the limits of
2021	Viability/Presentation.
	American Association of Pediatrics Perinatal Medicine Conference, Scottsdale, AZ
2019	First Trimester Ultrasound in the Age of Cell Free DNA: Yes or No?/Presentation
	Society for Maternal-Fetal Medicine
2019	What are the factors to access care and services and the continuity of care issues for high
	risk women?/Presentation.
	Society for Maternal-Fetal Medicine Workshop on reproductive services for women at
	high risk for maternal mortality. Las Vegas, NV.

2019	Counseling women at high risk for maternal mortality/Presentation.
	Society for Maternal-Fetal Medicine Workshop on reproductive services for women at
	high risk for maternal mortality. Las Vegas, NV.
2019	Optimizing approach to delivery after cesarean/Presentation
	Harbor-UCLA Medical Center Grand Rounds
2021	Advancing equitable, risk-appropriate, patient-centered maternity care
	University of South Florida Department of OB/GYN Grand Rounds
2022	Universal Anticoagulation after Cesarean- Must do or a bit too Much?/Presentation
	Society for Maternal-Fetal Medicine
2022	Advancing equitable, risk-appropriate, patient-centered maternity care
	University of Colorado Denver Department of OB/GYN Grand Rounds

# **Report of Clinical Activities and Innovations**

### **Current Licensure and Certification**

2006 -	California Medical License
2009 -	Massachusetts Medical License
2007	Diplomate, American Board of Obstetrics and Gynecology - Obstetrics and Gynecology
2011	Diplomate, American Board of Obstetrics and Gynecology - Maternal-Fetal Medicine
2021-	New Hampshire Medical License
2022-	Florida Medical License

#### **Clinical Innovations**

Establishment of Multidisciplinary Fetal Care Program Given my interests in optimizing patient-provider communication in obstetrics, I co-founded the MGH Multidisciplinary Fetal Care Program to optimize the care and counseling of women diagnosed with fetal anomalies during pregnancy. These complicated diagnoses often require multiple consultations and developing a comprehensive understanding the implications of a prenatal diagnosis of these conditions can be challenging for patients and providers alike. We have organized regular conferences to improve multidisciplinary communication and we now have two full time fetal care coordinators as our volume has grown, averaging over 200 referrals per year when I left MGH.

Development of the Maternal-Fetal Medicine referral practice from the North Shore From the time that I joined the faculty at MGH, in addition to my time at the main MGH campus, I spent several days per week in the MGH Danvers office. Through repeated contact with the providers and patients in the North Shore community through patient care as well as grand rounds presentations, I have helped to build the referral practice and relationship.

Improving shared decision making in Obstetrics

Optimizing the integration of informed patient preferences into obstetric decision making has been an important part of my clinical work, my committee involvement, and my research endeavors. Through initiatives within the department, collaborations with other departments, committee work, and published and ongoing research, I have worked to facilitate the integration of patient preference into decision making regarding prenatal diagnosis, cesarean delivery, opioid prescribing, and counseling in the periviable period. The goal of my current NICHD funded research is the

Development of satellite Maternal-Fetal Medicine Practice at Wentworth Douglas Hospital development of decision tool to optimize the equitable offer of elective induction of labor.

Development of TGH Accreta Protocol In 2021, MGH Maternal-Fetal Medicine contracted to provide MFM services at an affiliated site, Wentworth-Douglas Hospital. As the MFM Division Chief, I led efforts to establish the practice, working with the referring providers to support their clinical protocols as well as providing ultrasound and consultation. Services are currently provided 1 day per week and MGH MFM supports QA and case review activities.

week and MGH MFM supports QA and case review activities. Care for patients with need for planned and unplanned cesarean hysterectomy was identified as an area of need when I joined USF and TGH. I met with stakeholders from across the institution and developed a protocol that we are now using to schedule and staff these cases. Overall feedback has been positive, and we plan to continue to streamline the process.

Collaboration with Anesthesia to optimize L+D Support Given the uniquely high acuity and volume on the TGH labor floor, appropriate anesthesia staffing is essential for performance of high quality, patient-centered care. I have worked with the TeamHealth Anesthesia leadership as well as the TGH Service Line Leadership to improve anesthesia support. We have achieved some positive changes and are continuing to partner to optimize care.

#### **Report of Scholarship**

Peer reviewed publications in print or other media

#### **Research Investigations**

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- 3. **Kaimal AJ**, Zlatnik MG, Cheng YW, Thiet MP, Connatty E, Creedy P, Caughey AB. Effect of a change in policy regarding the timing of prophylactic antibiotics on the rate of postcesarean delivery surgical-site infections. Am J Obstet Gynecol. 2008 Sep; 199(3):310.e1-5. PMID: 18771995.
- 4. Wong LF, Caughey AB, Nakagawa S, **Kaimal AJ**, Tran SH, Cheng YW. Perinatal outcomes among different Asian-American subgroups. Am J Obstet Gynecol. 2008 Oct; 199(4):382. e1-6 PMID: 18722570.
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- 12. Janakiraman V, Ecker J, **Kaimal AJ.** Comparing the second stage in induced and spontaneous labor. Obstet Gynecol. 2010 Sep;116(3):606-611. PMID: 20733442.
- 13. Caughey AB, **Kaimal AJ**, Odibo AO. Cost-effectiveness of Down Syndrome screening paradigms. Clin Lab Med. 2010 Sep;30(3):629-642. PMID: 20638577.
- 14. Zlatnik MG, Little SE, Kohli P, **Kaimal AJ**, Stotland NE, Caughey AB. When should women with placenta previa be delivered? A decision analysis. J Reprod Med. 2010 Sep-Oct; 55(9-10):373-381. PMID: 21043362.
- 15. **Kaimal AJ**, Little SE, Odibo AO, Stamilio DM, Grobman WA, Long EF, Owens DK, Caughey AB. Cost-effectiveness of elective induction of labor at 41 weeks in nulliparous women. Am J Obstet Gynecol, 2011 Feb;204(2):137.e1-9. PMID: 20965482.
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- 20. Cheng YW, **Kaimal AJ**, Snowden JM, Nicholson JM, Caughey AB. Induction of labor compared to expectant management in low-risk women and associated perinatal outcomes. Am J Obstet Gynecol. 2012 Dec;207(6):502.e1-8. PMID: 23063017.
- 21. Imudia AN, Awonuga AO, **Kaimal AJ**, Wright DL, Styer AK, Toth TL. Elective cryopreservation of all embryos with subsequent cryothaw embryo transfer in patients at risk for ovarian hyperstimulation syndrome reduces the risk of adverse obstetric outcomes: a preliminary study. Fertil Steril. 2013 Jan;99(1):168-173. PMID: 23025881.

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# Non-peer reviewed scientific or medical publications/materials in print or other media Chapters

- 1. **Kaimal, AJ**. Assessment of Fetal Health. Creasy and Resnick's Maternal-Fetal Medicine, Principles and Practice, 7<sup>th</sup> edition. Eds. Creasy RK, Resnick R, Iams JD, Lockwood CJ, Moore T, Greene MF. Elsevier Saunders 2014, pp 473-487.
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#### **Clinical Guidelines and Reports**

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#### **Narrative Report**

After graduating from Rice University and Harvard Medical School, I completed residency training in the Integrated Program in Obstetrics and Gynecology at Brigham and Women's and Massachusetts General Hospitals followed by a fellowship in Maternal-Fetal Medicine at the University of California, San Francisco. During fellowship, I completed a masters' degree in clinical research at the University of California, San Francisco. I joined the maternal-fetal medicine faculty of the Department of Obstetrics and Gynecology at Massachusetts General Hospital in 2009 and was promoted to Associate professor in 2017, with a dual appointment in the departments of Obstetrics and Gynecology and Population Medicine. I became the Division Chief for Maternal-Fetal Medicine in October 2018. In August of 2022, I was appointed as Professor and Vice Chair of OBGYN Clinical Operations of Obstetrics and Gynecology at the University of South Florida Morsani College of Medicine. I currently spend approximately 40% of my time as a clinician, teacher, and clinical leader, 20% leading and collaborating on research investigations, and 40% in other administrative activities.

My clinical practice encompasses the full range of maternal-fetal medicine including prenatal diagnosis and ultrasound, care of people on the antepartum service, high risk obstetric consultation, and attending on labor and delivery. Teaching and educational leadership have also been central to my role. I particularly enjoy teaching on labor and delivery, and I also give formal lectures to the medical students, residents, and my peers. I have received multiple teaching and mentorship awards, including awards for outstanding mentorship in 2013, 2016, 2019, and 2022, as well as awards for teaching in 2012, 2013, 2015, 2020, and 2022 and continue to strive to be an outstanding educator in hectic clinical settings, rounds, as well as in more formalized didactic settings. I have served on fellowship and residency-specific as well as system-wide program education, clinical competency, and selection committees. I was the program director for the MGH Maternal-Fetal Medicine Fellowship from 2015 to 2021 and the associate program director until I left MGH in 2022. I have been a member of the American College of Obstetricians and Gynecologists Committee on Obstetric Practice Bulletins since 2015 and took over as Chair of the committee in May 2020; as the body that oversees the writing of the clinical guidelines of our professional organization for Obstetrics, this position has allowed me the opportunity to participate in education and clinical improvement efforts nationally. I am an oral board examiner for the Maternal-Fetal Medicine Certifying exam and a member of the Certifying Examination Development Committee.

In addition to providing clinical care and teaching, I conduct clinical research to evaluate evidence-based interventions to improve the quality of care from the clinicians' and the patients' perspectives. My research includes projects aimed at optimizing counseling regarding mode of delivery, evaluating alternatives for prenatal testing, assessing the effectiveness of programs translating clinical evidence into practice, as well as qualitative and quantitative studies of pregnant people's preferences. At MGH, I created an insitutional obstetric data repository that serves as a resource for resident, fellow, and faculty research. I have served as a mentor for medical student, doctoral student, resident, and fellow research projects, in addition to providing advice and mentorship to fellow faculty members. In 2016, I became the Director of Obstetrical Research for the MGH Department of OBGYN; in this role I help to facilitate research by members of our department as well as other investigators in the institution, and in 2018 I became the Director of the Deborah Kelly Center for Clinical Research in OB/GYN at MGH, overseeing clinical research throughout the department. I received funding as the site principal investigator for an R01 funded by the NICHD (R01 HD078748) and as the principal investigator for an R21 funded by the NICHD (R21HD098496), as well as a co-investigator on

multiple other projects. I have served as mentor and advisor to clinician-scientists in Obstetrics and Gynecology as well as to faculty outside of OB/GYN who are pursuing careers in women's health research. During the COVID-19 Pandemic, I facilitated development of the infrastructure for an MGH Perinatal Biorepository that has resulted in a numerous publications and grants for the translational researchers in the department, while also working to ensure that clinical research was able to continue as possible during the pandemic.

In the administrative and research leadership roles of Division Chief and Director of Clinical Research at MGH, I put infrastructure and programs in place to facilitate research, clinical productivity and wellness. I focused on professional, clinical, and research mentorship of faculty within our department, our system, and nationally in our field. In my role as Vice Chair of OBGYN Clinical Operations at the University of South Florida Morsani College of Medicine, I am working to optimize access, clinical care, patient experience, and faculty development across both inpatient and outpatient sites.

Nationally, I have been honored by invitations to participate in writing groups, working groups and committees at professional organizations including ACOG, SMFM, ACGME, AIUM and ABOG, which have allowed me to collaborate on and lead efforts to develop clinical and educational guidance as well as being involved in the process of professional certification in Maternal-Fetal Medicine. I have been invited to speak nationally about the care and counseling of pregnant women, particularly in the areas of shared decision making, evidence-based, risk-appropriate care of pregnant people, and optimizing systems of care for pregnant people at risk of adverse outcomes. I was honored to be invited to write a book chapter on the assessment of fetal health in Creasy and Resnick's Maternal-Fetal Medicine, one of the foundational textbooks in our field. In addition to conducting my own research, I have been invited to be a scientific reviewer for multiple PCORI and NIH study sections. I also serve as an ad hoc reviewer for journals devoted to obstetric topics as well as health services research.

In my professional career, I have endeavored to provide excellent clinical care, devote my time and energy to teaching and administrative work and leadership, and to conduct clinical research to help to improve our understanding of evidence-based, patient-centered interventions for pregnant people. Through my clinical care and leadership, research activities and publications, teaching and mentoring of trainees and peers within my institution and nationally, speaking, grant review activities and service on national committees, I have sought to improve the care of pregnant people both within my current system and beyond.